

## Mayor's Report to the Assembly

### Background Document – List of decisions published between 3 May 2019 and 6 June 2019.

The Part 1 of Mayoral Decisions (from 6 April 2009), Executive Director Decisions (from 1 November 2010), Assistant Director Decisions (from 18 April 2013) and the non-confidential facts and advice supporting those decisions, are published on the GLA website [here](#) within one working day of approval, unless deferred. \* = previously deferred publication.

Ref	Decision	Date Signed	Approved by/ Mayoral Advisor	Financial Implications (summarised where long)
MD2247*	<p><b>Notting Hill Carnival 2018</b></p> <p>Approved:</p> <ol style="list-style-type: none"> <li>1. Expenditure of up to £565,000 in grant funding as a contribution to the Carnival Village Trust's costs of stewarding provision at the 2018 event;</li> <li>2. Expenditure of up to £145,000 to implement a community steward training programme, and provision of expert stewarding advice on carnival; and</li> <li>3. An exemption from the normal procurement requirements in the Contracts and Funding Cod, in order to appoint directly McKenzie Arnold as the provider of the community steward training programme set out in decision 2 above.</li> </ol>	29/03/18	Sadiq Khan/ Leah Kreitzman	<p>The total cost of this proposal to the GLA is £710,000 and will be funded from the Events for London Programme budget for 2018-19 (£355,000) and a drawdown from the Authority's Major Events Reserve (£355,000).</p> <p>As detailed within the main body of this report, the £710,000 budget allocation earmarked for Notting Hill Carnival will be administered by way of grant funding to the 'Carnival Village Trust' of up to £565,000 and the procurement of 'McKenzie Arnold', a stewarding provider for £145,000. Payments on both the proposed funding agreement and contract for services will be dependent on specific milestones being met following robust monitoring by the GLA.</p>
MD2341*	<p><b>Housing Infrastructure Fund – Marginal Viability Fund Programme Management</b></p> <p>The Mayor:</p>	11/10/18	Sadiq Khan/ James Murray	<p>The decision is seeking approval for the GLA to accept up to £110.7m Marginal Viability Funding (MVF) from MHCLG. The fund is expected to be received during 2018-21 and will fund the cost of</p>

	<ol style="list-style-type: none"> <li>1. Approved the GLA receiving up to £110.7m from Government, noting the GLA will enter into an associated Memorandum of Understanding with Government to fund the delivery of infrastructure schemes capable of unlocking the delivery of up to 18,000 new homes under the Marginal Viability Funding part of the Government's Housing Infrastructure Fund (the MVF HIF); and</li> <li>2. Delegated authority to the Executive Director of Housing and Land to: <ul style="list-style-type: none"> <li>- Approve, via director decisions, the detailed expenditure profiles and terms of contractual commitments with successful boroughs, as announced by Government on 1 February 2018 and subsequently confirmed through the validation and clarification process;</li> <li>- Agree appropriate substitute schemes with Government, and subsequently the relevant borough, where an approved scheme is no longer able to deliver within the timescales of the programme and approve via director decision; and</li> <li>- Transfer underspends between approved schemes within the financial year.</li> </ul> </li> </ol>			<p>physical infrastructure to get additional sites allocated or unblocked for housing. The Fund will be used to finance capital expenditure only, restriction on the use of the fund is set out in paragraph 1.4 of this decision and the fund has been allocated to 9 London Boroughs, see paragraph 1.7.</p> <p>Grant payments from the MVF will be paid to Boroughs bi-annually, based on their cashflows and delivery forecasts, and signed-off by the Borough's s151 officer. Programme expenditure is expected to be completed by 2021. However, where milestones are not delivered by the relevant project backstop date, MHCLG reserve the right to recover any unspent grant.</p> <p>The profiling of grants receivable and expenditure are still to be finalised.</p>
<b>MD2460*</b>	<p><b>Fares for two small-scale 12-month research and development demand responsive bus trials in outer London</b></p> <p>Approved:</p> <ol style="list-style-type: none"> <li>1. The proposed parameters for the fares to be implemented on these 12-month trial services; and</li> </ol>	29/04/19	Sadiq Khan/ Heidi Alexander	<p>The 12-month research trials will be funded between TfL and the procured operators. In addition to sharing costs, the revenues will also be shared between TfL and the operator, with TfL taking 50% and the operator taking 50%. Separately TfL will pay the operator for the Freedom Pass and ENCT trips undertaken. Revenues collected are not</p>

	<p>2. The Direction to TfL issued pursuant to the power in section 155 (1) (c) of the Greater London Authority Act 1999 to implement these fares.</p>			<p>anticipated to fully off-set costs incurred by either TfL or the Operator.</p> <p>There are no financial implications of this decision for the GLA.</p>
<b>MD2469</b>	<p><b>London's Underground Asset Register Pilot</b></p> <p>Approved:</p> <p>Receipt of £2.43m funding from the Cabinet Office and expenditure of these funds to implement the initial phase of their underground asset mapping programme in London: London's Underground Asset Register pilot.</p>	02/05/19	Sadiq Khan/ Jules Pipe	<p>The proposed receipt of funding from the Cabinet Office totalling £2.43m and the associated expenditure for this project will be accounted for within the Development, Enterprise &amp; Environment Directorate subject to the terms of the funding being acceptable to the GLA.</p> <p>As noted above all associated expenditure will comply with the Authority's protocol for seeking additional staffing resources and the contracts &amp; funding code (wherever applicable). Any future expenditure beyond this initial pilot phase will be subject to further approval via the Authority's decision-making process.</p>
<b>MD2350</b>	<p><b>Bishopsgate Goodsyrd Planning Performance Agreement</b></p> <p>Approved:</p> <ol style="list-style-type: none"> <li>1. Receipt of up to £185,000 from Bishopsgate Goodsyrd Regeneration Limited;</li> <li>2. Expenditure by the GLA of up to £102,000 on the engagement of a Planning Officer (including agency costs), noting the remaining £83,000 will cover GLA staffing and overhead costs required to oversee the Bishopsgate Goodsyrd planning application through to a Mayoral Representation Hearing and completion of</li> </ol>	13/05/19	Sadiq Khan/ Jules Pipe	<p>Approval is sought for expenditure of up to £185,000 on the engagement of a designated Planning Officer (including agency costs) and necessary consultancy advice to oversee the Bishopsgate Goodsyrd planning application through to a Mayoral Representation Hearing and completion of any necessary section 106 legal agreement. The costs associated with the consideration and determination of the planning application will be reimbursed in full by the Applicant.</p>

	<p>section 106 legal agreement; and</p> <p>3. A delegation to the Assistant Director of Planning, to be exercised via Assistant Director Decision Forms, to approve additional:</p> <ul style="list-style-type: none"> <li>- Recovery of costs of up to £50,000 for any further staffing costs that may be incurred;</li> <li>- Recovery of costs for the commissioning of further studies related to this planning application.</li> </ul>			
<b>MD2461</b>	<p><b>Communities and Social Policy Programme Budget 2019-20</b></p> <p>Approved:</p> <ol style="list-style-type: none"> <li>1. Expenditure of £1,148,000 as follows: Social Integration - £694,000; Equality and Fairness - £94,000; Community Engagement - £220,000; Social Evidence Base - £140,000;</li> <li>2. Receipt and expenditure of a further £154,000 of Home Office grant funding for social integration work including a particular focus on the resettlement of refugees in London; and</li> <li>3. Delegation of authority to the Executive Director, Communities and Intelligence and Assistant Director, Communities and Social Policy to approve expenditure, through subsequent decision forms, of £677,000 as follows: Social Integration - £461,000; Equality and Fairness - £196,000; Community Engagement - £20,000.</li> </ol> <p>The total request for approval in 2019/20 (including Home Office grant funding of £154,000 and in-principle delegated</p>	15/05/19	Sadiq Khan/ Debbie Weekes- Bernard	<p>Approval is sought for expenditure of up to £1.825m on the Communities and Social Policy Unit work programme for 2019-20.</p> <p>The total cost of £1.825m will be funded from the Communities and Social Policy Unit's 2019-20 budget. Further breakdown is contained within the decision form.</p> <p>Approval is also sought for receipt and expenditure of £154,000 in Home Office grant, to fund the work streams associated with the London Strategic Migration Partnership.</p>

	decisions of £677,000) is £1,979,000.			
<b>MD2441</b>	<p><b>London &amp; Partners Events Limited</b></p> <p>The Mayor:</p> <p>Exercises rights reserved to him under London &amp; Partners' articles of association and consents to London &amp; Partners' establishment of a new subsidiary company called London &amp; Partners Events Limited, subject to matters reserved to the Mayor in relation to London &amp; Partners also applying to London &amp; Partners Events Limited.</p>	29/05/19	Sadiq Khan/ David Bellamy	There are no direct financial implications to the GLA arising from this report as the GLA will not be making any financial contribution towards the set-up costs of the proposed subsidiary nor its day to day operational activities (including via the annual GLA Grant to L&P).
<b>MD2472</b>	<p><b>Mayoral Decision-Making in the GLA and GLA Financial Regulations</b></p> <p>Approved:</p> <p>The updated Mayoral Decision-Making in the GLA and GLA Financial Regulations documents, as appended to this decision form.</p>	29/05/19	Sadiq Khan/ David Bellamy	Financial issues are integral to the content of the two documents covered by this decision.
<b>DD2259*</b>	<p><b>London Plan Consultation Database – further development work</b></p> <p>Approved:</p> <p>Expenditure of up to £50,000 on external services to improve the public search of comments submitted to the database – taking total expenditure on the database to a possible maximum of £140,000.</p>	30/08/18	Juliemma McLoughlin (on behalf of Lucy Owen)	Approval is being sought for expenditure of up to £50,000 for IT development consultant CTI Digital to make improvements to the public search of the comments submitted as part of the consultation on the Draft New London Plan. The costs will be funded from the 2018-19 London Plan Programme budget. This work will take the total spend on London Plan consultation response system to £140,000 (DD2152 approved £90,000 spend).

<b>DD2320*</b>	<p><b>London Technology Acceleration Service</b></p> <p>Approved:</p> <p>Expenditure of £75,000 on supplies and services required to deliver the London Technology Acceleration Service.</p>	29/01/19	Lucy Owen	<p>The estimated cost of £75,000 for this project will be funded from the LEAP Strategies budget for 2019-20 subject to the 2019-20 budget process currently underway.</p> <p>Officers will seek match funding to scale the project in terms of content and outreach to companies in London, including sponsorship income where applicable. If secured, this and the associated expenditure will be subject to further approval via the Authority's decision-making process.</p>
<b>DD2354*</b>	<p><b>Skills for Londoners Capital Fund – Round 2</b></p> <p>Approved:</p> <p>Up to £73.35m on Sfl Capital Fund of which an extra decision to ringfence £12m for the purpose set out in part 2 and expenditure of up to £61.35m, comprising:</p> <ol style="list-style-type: none"> <li>1. £57.6m in the form of contributions to projects selected to form part of Skills for Londoners Capital Fund Round 2, of which £7.2m is Mayor's Construction Academy funding;</li> <li>2. £3.75m for the second round of Small Projects and Equipment Fund.</li> </ol> <p>Also approved:</p> <p>The establishment of an approved list of reserve projects subject to additional funding becoming available.</p>	30/04/19	Debbie Jackson	<p>This decision authorises expenditure of up to £73.35 million of the Skills for Londoners capital budget of £114 million approved by the Mayor under cover of MD2142. Projects proposed for approval have undergone a rigorous due diligence process and will be subject to funding agreements in which any remaining clarification issues are addressed.</p> <p>An estimated £20.5 million of the grant allocated in this decision is anticipated will be spent after March 2021. Although the Government has acknowledged the commitment of project spend beyond the end of the current Growth Deal there remains an element of risk whilst its formal position on spend after March 2021 is uncertain.</p> <p>The necessary funding is not in place at this stage of project development to deliver those recommended for reserve</p>

				<p>approval and these would be subject to a further Director Decision following approval by the LEAP Investment Committee if they were to be progressed.</p> <p>The £61.35 million proposed expenditure on projects and the £12 million contingency recommended for approval in part 2 of this decision means that taken together there would be £8.65 million uncommitted of the £114 million Skills for Londoners budget approved in MD2142. If it can be demonstrated that the contingency is required for the delivery of projects, a methodology will need to be put in place to ensure this is drawn down consistently.</p>
<b>DD2357*</b>	<p><b>Resourcing and implementing a Resolution Policy at the GLA</b></p> <p>Approved:</p> <p>Expenditure of up to £100,000 on consultancy and training services for staff over a three-year period to resource and implement a Resolution Policy at the GLA.</p>	09/05/19	Mary Harpley	<p>Approval is being sought for expenditure of up to £100,000 over a three-year period to fund the procurement of consultancy and training services as part of the new Resolution Policy to replace the current Grievance Procedure. The costs will be met from the Chief Officer's Transformation Fund.</p>
<b>DD2356</b>	<p><b>Talent Management Consultancy Support</b></p> <p>Approved:</p> <ol style="list-style-type: none"> <li>1. Expenditure of £95,000 to commission Deloitte to provide the GLA with a talent management approach. Through piloting and interventions, Deloitte will identify lawful positive action strategies which will help ensure the GLA's workforce reflects London's diversity at all levels, including senior leadership.</li> </ol>	21/05/19	Mary Harpley	<p>Approval is sought for expenditure of £95,000 to commission Deloitte to undertake talent management consultancy support. The expenditure will be funded from the 2019-20 Transformation budget held in the Chief Officer's directorate.</p>

	2. An exemption from the requirement of the GLA Contracts and Funding Code to procure competitively and commission Deloitte using a single source procurement process. This is based on the requirement to ensure that the programme we develop will be complementary to and comparable with the existing Our Time programme which Deloitte have previously been procured to develop.									
ADD2311*	<b>Growth Hub Business support research</b>  Approved:  Commitment of £25,000 to commission research for the Growth Hub on existing business support provision.	08/01/18	Debbie Jackson	Approval is being sought for up to £25,000 for the delivery of the business support project. The project will map business support provision (private, public and third sector) across London and identify how provision of business support could be achieved in terms of business stages  The costs will be spread across two financial years, 2018/19 and 2019/20 as shown below: <table><tr><th>Year</th><th>Cost</th></tr><tr><td>2018-19</td><td>£20,000</td></tr><tr><td>2019-20</td><td>£5,000</td></tr></table> The costs for this project will be funded from the existing LEAP Growth Hub (WBS GE.0302.004). All necessary budget adjustments will be completed.	Year	Cost	2018-19	£20,000	2019-20	£5,000
Year	Cost									
2018-19	£20,000									
2019-20	£5,000									
ADD2262*	<b>Register of specialist older persons and accessible housing project</b>  Approved:	03/09/18	Juliemma McLoughlin	Assistant Director’s approval is sought for expenditure of £40,000 to fund the development of a register of specialist older persons and accessible housing. This work is to be phased over 2 phases where						



	Expenditure of £40,000 to fund the development of the register of specialist older persons and accessible housing.			phase 1 is expected to cost £30,000 and is to be completed by November 2018. Phase 2 is to cost £10,000 and will be delivered by November 2019. Planning team's London Plan Programme budget for 2018-19 (£30,000) and 2019-20 (£10,000) will fund the cost of this register.
<b>ADD2291 *</b>	<b>Sharing Cities (H2020) – Facilitation of Smart Use Case Workshops</b>  Approved:  The use of up to £20,000 of Sharing Cities programme funds to procure facilitation expertise to support the delivery of four workshops.	30/10/18	Jeremy Skinner	The expenditure of up to £20,000 will be funded from the 2018-19 H2020 Programme budget within the Intelligence Unit, where a full reimbursement of costs will be submitted and reclaimed from the European Commission (EC).
<b>ADD2344</b>	<b>Pay and Grading Review</b>  Approved:  1. Expenditure of £18,275 to commission QGC to carry out data collection and analysis to identify what the pay and grading requirements should be at the GLA. This will include the following: <ul style="list-style-type: none"> <li>• A full data gathering exercise to test the current pay and grading approach;</li> <li>• A review of the current pay strategy to identify whether the current pay and grading approach fits with the GLA's objectives and aspiration to be an exemplary employer, recognising that pay is one element of the total package offered to staff; and</li> <li>• The development of options for securing specialist support to undertake the review if it is concluded</li> </ul>	15/05/19	Charmaine De Souza	Approval is being sought for expenditure up to £18,275 to commission QGC to carry out data collection and analysis to review the case for a GLA pay and grading review and to ensure that the GLA fulfils its objective to be an exemplary employer. The expenditure will be incurred during the 2019-20 financial year and will be met from the Chief Officer's Transformation Fund.

	<p>that a review is appropriate.</p> <p>2. An exemption from the requirement in the Contracts and Funding Code to procure competitively and to appoint QGC without a competitive process (i.e. a single source exemption). This is based on QCG being pay and grading specialists. We have consulted with the GLA family and QCG have provided consultancy support to TFL and have extensive experience in reviewing pay and grading structures in public and private sector organisations and as a result hold essential comparator data. Therefore, it is proposed that an exemption from the Contracts and Funding Code is applied allowing this to be commissioned using a single source procurement process.</p>			
<b>ADD2345</b>	<p><b>Purchase of population count data from a mobile phone company</b></p> <p>Approved:</p> <p>1. Expenditure of up to £45,000 for the purchase of population count data from Citi Logik to support demographic projections, air quality modelling, and a range of borough economic and transport planning projects; and</p> <p>2. An exemption from the requirement in the Contracts and Funding Code to procure competitively and to purchase the data from Citi Logik without a formal tender process on the basis that a full research process has been completed identifying and examining all possible service providers with only one demonstrating the ability to fulfil the requirements.</p>	30/05/19	Jeremy Skinner	Approval is being sought for expenditure of up to £45,000 for the purchase of population count data. This expenditure will be funded by the 2019-20 Demography and Policy Analysis Team's budget held within the Intelligence unit.